3 · 4 LUGLIO 2024

L'evoluzione della strategia



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La statistica ufficiale nel tempo dell'Intelligenza Artificiale

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- 1. The Smart Specialization Strategy (S3)Titolo
- 2. The design and implementation of the strategy (2014-2020)
- 3. The design of the strategy (2021-2027)
- 4. Investment priorities in 2014-2020 and 2021-2027
- 5. Changes in investment priorities
- 6. Definition of investment priorities
- 7. Conclusions: "Smart but not specialized"
- 8. Further development



1. The Smart Specialization Strategy (S3)

Since 2014-2020 programming period, the adoption of the S3 was an ex-ante conditionality for ERDF funding under the Thematic Objective 1 for Research and Innovation. (Regulation (EU) 1301/2021).

"Selecting priorities and clustering R&I initiatives should avoid fragmentation of investment efforts and ensure more effective budgetary management" (RIS3 Guide, 2012).

Selecting investment priorities is one of the key aspects of S3 design.

It was also the most challenging:

- from a theoretical point of view (criteria so select to most promising areas)
- from a practical point of view (reducing discretionality and span in allocating resources)



2. The design and implementation of the strategy (2014-2020)

From the empirical literature referring to the 2014-2020 programming period it emerged a complex picture regarding the selection of priorities:

- Absence of homogeneity in the definition of investment priorities (industry sectors, clusters, technological domains, etc)
- **Proliferation of investment priorities** in some S3 strategies (Most S3 strategies included far too many areas of intervention)

Besides what was declared in S3 documents...

Little changes in how regions have allocated Structural Funds in implementing S3 (Gianelle et.al, 2019; Di Cataldo, Monastiriotis, Rodríguez-Pose, 2021; D'Adda, Iacobucci, Perugini, 2022)



3. The design of the strategy (2021-2027)

After the first S3 implementation, regions were called to design an updated version of S3 for the 2021-2027 programming period (enabling condition).

Given the experience gained by the Regions from the 2014-2020 implementation, we expected a better focus on investment priorities in the 2021-2027 programming period



4. Investment priorities in 2014-2020 and 2021-2027

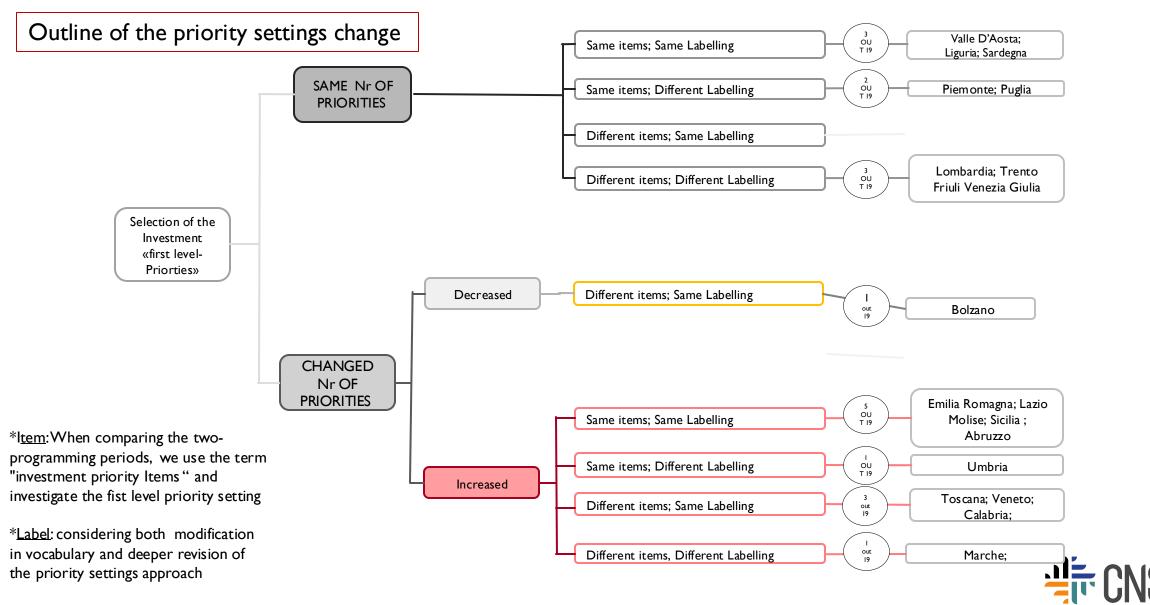
A large majority of regions increased the number of investment priorities

NUTS CODE	NUTS2 Regions	N° Priorities (first level) S3_ 2014-2020	N° Priorities (first level) S3_ 2021-2027	Difference
ITFI	Abruzzo	5	6	1
ITF6	Calabria	8	9	1
ITH5	Emilia-Romagna	5	8	3
ITH4	Friuli Venezia Giulia	5	5	-
ITI4	Lazio	7	9	2
ITC3	Liguria	3	3	-
ITC4	Lombardia	8	8	-
ITI3	Marche	4	7	3
ITF2	Molise	4	5	1
ITCI	Piemonte	6	6	-
ITF4	Puglia	3	3	-
ITG2	Sardegna	6	6	-
ITGI	Sicilia	6	7	1
ITI1	Toscana	3	4	1
ITH2	AP of Trento	4	4	-
ITHI	AP of Bolzano	6	4	-2
ITI2	Umbria	5	7	2
ITC2	Valle d'Aosta	3	3	-
ITH3	Veneto	4	7	3



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5. Changes in investment priorities



6. Definition of investment priorities

Diversity of label and concepts to define investment priorities.

General move towards a "systemic" logic

NUTS CODE	Region	2014–2020	2021–2027
ITFI	Abruzzo	Strategic priorities	S3 development domains and trajectories
ITF6	Calabria	Areas of innovation	Innovation areas and priority development trajectories
ITH5	Emilia-Romagna	Strategic priority	Production specialisations
ITH4	Friuli-Venezia Giulia	Development trajectories in the areas of specialisation	Areas of specialisation
ITI4	Lazio	Areas of specialisation	Areas of specialisation
ITC3	Liguria	Macro-sectors of smart specialisation	Macro-sectors of smart specialisation
ITC4	Lombardia	Specialisation areas	Innovation ecosystems*
ITI3	Marche	Areas of specialisation	Areas of productive specialisation
ITF2	Molise	Vertical interventions	Priority areas for development
ITCI	Piemonte	Areas of technological innovation or specialisation	Priority innovation systems*
ITF4	Puglia	Areas of innovation	Innovation chains*



7. Conclusions: "Smart but not specialized"

- a. The design process (R&D context analysis, EPD, strengths and weaknesses analysis) is well established and better implemented compared to the previous programming period
- h. The prioritization is characterized by:
 - the enlargement of investment priorities
 - a switch towards a systemic (inclusive) logic.

Justifications...

- Relevance of horizontal innovation policy (digital and ecological transformation)
- Need to support existing sectors hit by subsequent external shocks



Further Research Questions

- from specialization to a systemic approach
- from "transformation" to "transition"
- how to define priorities



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Srazle per l'attenzione

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